

NOTICE OF MEETING

HSP STANDING LEADERSHIP CONFERENCE

THURSDAY, 21ST OCTOBER, 2010 at 18:00 HRS – COUNCIL CHAMBER, CIVIC CENTRE, HIGH ROAD, WOOD GREEN, N22 8LE.

AGENDA

MEMBERSHIP: Please see membership list set out below.

1. APOLOGIES

To receive any apologies for absence.

2. URGENT BUSINESS

To consider any items of Urgent Business. (Late items of Urgent Business will be consider under the agenda item where they appear. New items of Urgent Business will be considered under Item 9 below).

3. MINUTES (PAGES 1 - 8)

To confirm the minutes of the meeting held on 8 July 2010 as a correct record.

MAIN DISCUSSION ITEM:

4. HEALTH WHITE PAPER: 'EQUITY AND EXCELLENCE: LIBERATING THE NHS' (PAGES 9 - 22)

A presentation will be given.

5. HOUSING IN HARINGEY: UPDATE (PAGES 23 - 42)

A presentation will be given.

6. WORKING AT A NEIGHBOURHOOD LEVEL - MUSWELL HILL NEIGHBOURHOOD ISSUES (PAGES 43 - 54)

A presentation will be given.

7. COMPREHENSIVE SPENDING REVIEW

A verbal update will be given.

8. THEME BOARD UPDATES (PAGES 55 - 60)

9. NEW ITEMS OF URGENT BUSINESS

To consider any new items of Urgent Business admitted under Item 2.

10. ANY OTHER BUSINESS

To raise any items of AOB.

11. DATES OF NEXT MEETINGS

To note the dates of future HSP Standing Leadership Conference meetings as set out below:

- 3 February 2011, 6pm, Civic Centre, High Road, Wood Green, N22 8LE
- 28 April 2011, 6pm, Civic Centre, High Road, Wood Green, N22 8LE

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Published: 13 October 2010

Organisation (s)	No. of reps	Name of Representative
Haringey Council	5	Cllr. Claire Kober , Leader of the Council (Chair) Kevin Crompton , Chief Executive Cllr. Nilgun Canver , Cabinet Member Cllr. Lorna Reith , Cabinet Member Cllr Bernice Vanier , Cabinet Member
NHS Haringey	2	Richard Sumray , Chairman Tracey Baldwin , Chief Executive
Haringey Council/NHS Haringey	1	Susan Otit , Interim Director of Public Health
Barnet, Enfield & Haringey Mental Health Trust	1	Maria Kane , Chief Executive
London Fire Brigade	1	Richard Mills , Borough Commander Haringey
Metropolitan Police	1	Dave Grant , Chief Superintendent
Job Centre Plus	1	James Corbett , External Relations Manager
Middlesex University	1	Lucille Allain , Director of Social Programmes
College of North East London	1	Paul Head , Principal of CONEL (Vice-Chair)
Registered Social Landlords	1	TBC
Homes for Haringey	1	Michael Jones , Chair of Homes for Haringey
Community Link Forum	6	Grant Cornwell John Egbo Maureen Galvin Sona Mahtani Nims Obunge Michele Stokes
HAVCO	1	Gloria Saffrey , Chair of HAVCO
The Bridge New Deals for Communities (NDC)	1	Lorne Horsford Chair of the NDC
Thematic Board Representatives	5	TBC , BPP representative Peter Lewis , CYPSPB representative Cllr John Bevan , IHB representative John Egbo , EPB representative Rev Nims Obunge , SCEB representative Cllr Dilek Dogus , WBSPB representative
Area Assembly Chairs	7	Cllr Lyn Weber , Crouch End, Hornsey and Stroud Green Area Assembly Cllr Gail Engert Muswell Hill, Alexandra, Fortis Green and Highgate Area Assembly Cllr Anne Stennett Northumberland Park and White Hart Lane Area Assembly Cllr Gina Adamou , St Ann's and Haringay Area Assembly Cllr Isidoros Diakides , Tottenham and Seven Sisters Area Assembly Cllr Stuart McNamara , West Green and Bruce Grove Area Assembly Cllr Joanna Christophides , Wood Green Area Assembly
TOTAL		

Observers	No of reps	Name of Representative
2 MP's and 1 GLA representative	3	David Lammy , MP for Tottenham Lynne Featherstone , MP for Hornsey and Wood Green Joanne McCartney , GLA AM for Haringey and Enfield

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Present: Councillor Nilgun Canver, Councillor Lorna Reith, Councillor Bernice Vanier, Richard Sumray, Susan Otit, Jane Lithgow (for Maria Kane), Richard Mills, Dave Grant, James Corbett (for John Marange), Paul Head, Michael Jones, Grant Cornwell, John Egbo, Maureen Galvin, Sona Mahtani, Reverend Nims Obunge, Michelle Stokes, Gloria Saffrey, Councillor John Bevan, Councillor Dilek Dogus, Councillor Lyn Weber, Councillor Anne Stennett, Councillor Isidoros Diakides.

In Attendance: Councillor Gideon Bull, Councillor Toni Mallett, Louisa Aubeeluck, Richard Burbidge, Mary Connolly, Wayne Longshaw, Naeem Sheikh, Liz Marnham, Becky Cribb, Marc Dorfman Yemisi Onigbinde, Bernadette Rigante, Patrick Lee and Stuart Young.

MINUTE NO.	SUBJECT/DECISION	ACTION BY
HSP223.	<p>APOLOGIES (Agenda Item 1)</p> <p>Apologies for absence were received from Councillor Kober and Kevin Crompton (Haringey Council), Councillors Councillor Christophides and Engert (Area Assembly Chairs) and Joanne McCartney (Observer – GLA).</p>	
HSP224.	<p>MINUTES (Agenda Item 4)</p> <p>Arising from Minute HSR.212 it was confirmed that an update on Housing I Haringey would be brought to the next meeting of the Conference on 21 October.</p> <p>Arising from Minute HSR.214 clarification was sought of the progress of the HSP Business Group's review of performance and whether their overview would be brought to the Conference. It was reported that it had been intended to deal with the issue outside the meeting. A briefing on Total Place had been circulated and a further copy could be attached to the minutes.</p> <p>RESOLVED:</p> <p>That the minutes of the meeting of the Board held on 25 March 2010 be confirmed and signed.</p>	HLDMS
HSP225.	<p>CONFIRMATION OF CHAIR FOR 2010/11 (Agenda Item 5)</p> <p>RESOLVED:</p> <p>That Councillor Kober be confirmed as Chair of the Standing Leadership Conference for 2010/11.</p>	HLDMS
HSP226.	<p>CONFIRMATION OF VICE-CHAIR FOR 2010/11 (Agenda Item 6)</p> <p>RESOLVED:</p>	

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	<p>That Paul Head be appointed as Vice Chair of the Standing Leadership Conference for 2010/11.</p> <p>(In the absence of Councillor Kober, Paul Head took the Chair).</p>	HLDMS
<p>HSP227.</p>	<p>CONFIRMATION OF MEMBERSHIP FOR 2010/11 (Agenda Item 7)</p> <p>Arising from consideration of this item clarification was sought of whether the Registered Social landlords had yet appointed a representative to serve on the Conference. It having been reported that a nomination was still awaited, we asked that Councillor Bevan as the Integrated Housing Boards delegate encourage the RSL Forum to expedite the appointment.</p> <p>At this juncture Conference members asked if when presentations were to be given they could be circulated at least 48 hours before the meeting. Also if an induction session could be arranged for half an hour before the next meeting for all those members who had not previously served on the HSP.</p> <p>RESOLVED</p> <p>That the membership of the Standing Leadership Conference for 2010/11 be noted.</p>	<p>Cllr. Bevan</p> <p>HLDMS/ Mary Connelly</p>
<p>HSP228.</p>	<p>WORKING AT NEIGHBOURHOOD LEVEL (Agenda Item 8)</p> <p>We received a presentation from Patrick Lee and Bernadette Rigante (Neighbourhood Management) about Local Partnership working in West Green and Bruce Grove. The presentation gave the following examples -</p> <p>People at the Heart of Change</p> <ul style="list-style-type: none"> • Engage residents to influence the improvement and development of local services • Promote community cohesion • Develop good quality youth projects • Celebrate and build pride in our neighbourhoods – in our diverse communities, heritage buildings, schools, parks • Improved services for older and vulnerable people. <p>An Environmentally Sustainable Future</p> <ul style="list-style-type: none"> • Tackle fly-tipping and dumping hotspots • Promote responsible waste management • Increase levels of recycling • Improve and promote sustainable transport • Work with residents and businesses to make the area more environmentally attractive and a place to be proud of. 	

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Economic Vitality and Prosperity Shared by All

- Address the serious issues of poverty, debt and unemployment in our area
- Support and promote local businesses
- Work with partners to reduce the numbers of young people not in education or employment
- Promote lifelong learning
- Supporting young people into education or employment
- More local jobs.

Safer for All

- Create safe neighbourhoods, where people of all ages feel safe on the streets and in their homes
- Tackle anti social behaviour
- Design out enviro-crime/ASB where possible
- Create safer roads for pedestrians and vehicles
- Safer parks and open spaces.

Healthier People with a Better Quality of Life

- Tackle health inequalities
- Promote healthier lifestyles including exercise and good food
- Reducing teenage pregnancy
- Decent affordable homes
- Reduce alcohol and drug abuse.

People and Customer Focussed

- Increase resident satisfaction with services and the area
- Deliver transparent and accountable local leadership
- Opportunity for civic engagement and participation
- Build on strength of the voluntary and community sector
- Make our children and young people active citizens
- Improving public transport
- Improving access to local services.

In response to questions, we were informed that although many of the projects highlighted were directly funded by the Partnership there was much co-ordinated work and pooling of resources. The sustainability of projects was considered and efforts were made to work with local groups.

Our Chair thanked the Neighbourhood Officers for their presentation adding that it was helpful to have a local area perspective of partnership working.

RESOLVED:

That the report be noted.

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<p>HSP229.</p>	<p>HARINGEY'S RESIDENTS SURVEY RESULTS: 2010 (Agenda Item 9)</p> <p>We received a presentation on the Haringey Council Residents' Survey 2009/10 which was broken down by Theme Board areas and we were informed that in terms of residents' personal concerns the significant changes from the previous year (2008/09) and difference to London 2009/10 were –</p> <ul style="list-style-type: none"> • Crime which was down by 8 from the previous year and 6 below the London average • Traffic congestion which was up by 7 from the previous year and 5 above the London average • Lack of jobs which was up 5 from the previous year but 4 below the London average • Pollution of the environment which was down 4 from the previous year • Number of homeless people which was 3 above the London average <p>In terms of general perceptions 53% of adults agreed that they could influence decisions affecting their local area while 36% disagreed. 69% of adults agreed that they felt they had been treated with respect by public services while 5% disagreed. 80% of adults agreed that the local area was a place where people from different backgrounds got on well together while 11% disagreed. We were also informed that the Theme Boards would be receiving the presentation and some of the information behind it. If required the presentation could also be given at Area Assemblies.</p> <p>We noted that over the past 10 years satisfaction levels had improved due to a combination of factors but during the same period expectation levels had also continued to rise. Theme Boards would be asked to identify the key factors to be monitored. In response to a question about the methodology employed to conduct the survey we were advised that 88 sample points across the Borough had been used and 1055 respondents questioned. The authenticity of the survey had been verified both geographically and demographically.</p> <p>Disquiet was voiced that the increased level of concern expressed about traffic congestion might be due to the significant amount of road works which was being carried out locally and in this connection reference was made to a London wide initiative to improve co-ordination between Councils and utility to minimise disruption.</p> <p>In response to a question about the housing survey we were informed that some of the results were based on experiences others on perceptions. The findings were indicative only and more detailed surveys could be conducted by areas. It was confirmed that a breakdown of the findings by area could be supplied to Area Assembly Chairs and Neighbourhood Managers.</p>	
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	<p>With regard to the transparency of the data it was suggested that it be left to the Theme Boards to do the necessary benchmarking work.</p> <p>RESOLVED:</p> <p>That the report be noted and the HSP Performance Management Group be asked to look into the concerns raised about traffic congestion.</p>	ACE-PPPC																														
HSP230.	<p>FINANCIAL OUTLOOK (Agenda Item 10)</p> <p>We received a presentation on the Financial Outlook and noted the update on the national budget and its implications for the Council. Details were also given of the 2010/11 grant cuts and of the consequent grant reductions. With regard to Area Based Grants which had been reduced by £3.3 million we noted the Theme Board Allocations in 2010/11 had been –</p> <table data-bbox="284 869 906 1637"> <thead> <tr> <th></th> <th>2010/11</th> </tr> </thead> <tbody> <tr> <td>ABG Theme Board Allocations</td> <td>£m</td> </tr> <tr> <td>Better Places Partnership</td> <td>2.0</td> </tr> <tr> <td>Children's Trust</td> <td>11.4</td> </tr> <tr> <td>Enterprise Partnership</td> <td>1.6</td> </tr> <tr> <td>Integrated Housing Board</td> <td>0.2</td> </tr> <tr> <td>Safer Communities Executive Board</td> <td>2.2</td> </tr> <tr> <td>Neighbourhoods & Capacity</td> <td>1.8</td> </tr> <tr> <td>Well Being Partnership Board</td> <td>5.1</td> </tr> <tr> <td>Supporting People Programme</td> <td>18.7</td> </tr> <tr> <td>Total</td> <td>43.1</td> </tr> <tr> <td>Of which specific grants passported:</td> <td></td> </tr> <tr> <td>To CYPS</td> <td>8.3</td> </tr> <tr> <td>To ACCS</td> <td>22.9</td> </tr> <tr> <td>To POD</td> <td>0.6</td> </tr> </tbody> </table> <p>There was continuing pressure on the Council's revenue budget particularly in the areas of children's safeguarding and placements, adult mental health and temporary accommodation. The capital programme too would come under significant pressure as a result of falling capital receipts and Section 106 contributions. The current revenue position allowed no scope for further prudential borrowing and the indications were that capital funding could now be cut by 40 to 50%. A strategic review of the capital programme would now be required. In conclusion, and in view of the scale of savings required the Council would have to make a strategic response and would need to put in place a coherent and sustainable cost reduction programme.</p>		2010/11	ABG Theme Board Allocations	£m	Better Places Partnership	2.0	Children's Trust	11.4	Enterprise Partnership	1.6	Integrated Housing Board	0.2	Safer Communities Executive Board	2.2	Neighbourhoods & Capacity	1.8	Well Being Partnership Board	5.1	Supporting People Programme	18.7	Total	43.1	Of which specific grants passported:		To CYPS	8.3	To ACCS	22.9	To POD	0.6	
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	<p>It was noted that the spending cuts that would be necessary would present collective challenges for the Council and its stakeholder partners and it was emphasised that there needed to be a coherent and strategic cross-sector, cross-service dialogue on how best to deal with the impact of the measures. While it was accepted that reductions and adjustments would need to be made to grants concern was expressed about the adequacy of arrangements for engagement and liaison with the Voluntary and Community Sector regarding how and where the cuts would be implemented.</p> <p>RESOLVED:</p> <p>That the report be noted and the attention of the HSP Executive be drawn to the concerns expressed by the Voluntary and Community Sector concerning the need for dialogue with the Council concerning proposals about cuts to be implemented in the Borough.</p>	Paul Head
HSP231.	<p>WORKING TOGETHER - REFRESHING THE SUSTAINABLE COMMUNITY STRATEGY (Agenda Item 11)</p> <p>We received a presentation about refreshing the Sustainable Community Strategy (SCS) and we noted that the HSP Executive had agreed that the Sustainable Community Strategy be refreshed so that it guided the work of the HSP was based on and directly linked to our key strategies and their action plans and identifies the priorities for the renewed Local Area Agreement (LAA). It was intended that this would create a dynamic relationship between the SCS, key strategies and the LAA. The refreshed SCS would set out the “big issues” for Haringey, based on evidence and be measurable, which meant it would have to be transparent about what it was intended to achieve, by when, how and about responsibility ‘spending wisely, spending fairly’ as well as contributing to our work on Total Haringey.</p> <p>We also noted the proposed process for achieving these aims by:</p> <ul style="list-style-type: none"> • providing the framework for all of the HSP’s key strategies; and • aligning key priorities that they have identified (during development and regular monitoring) <p>The process would follow the principles set out in the HSP’s Community Engagement Framework, Compact and Community Cohesion Framework which incorporated our commitment to promoting equalities.</p> <p>We were informed that it was proposed that the process for refreshing the SCS fall into two broad phases, a self-evaluation of progress to March 2010 which had been completed and by establishing the ‘Big Issues’ for Haringey now and in the future including by an audit of existing knowledge, comprising the following –</p> <ul style="list-style-type: none"> • findings of local consultations since 2007 for key strategies including those undertaken to develop the Local Development 	

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	<p>framework and Core Strategy</p> <ul style="list-style-type: none"> • local and national political manifestos • statutory and local needs assessments, and Borough Profile information • perception information/ major surveys e.g. the Residents Survey • existing and upcoming local and national policy developments <p>In addition there would be consultation with stakeholders. A number of the HSP's key strategies and delivery plans were due to be reviewed including the Safer for All Strategy, the Well-being Strategic Framework and the Children and Young People's Implementation Plan. All consultations on SCS key strategies would be 'branded' as such to signpost their contribution to the SCS refresh process. This would ensure that these strategies would develop priorities not only for their individual areas but also for the SCS.</p> <p>The proposed timeframe for the refresh was as follows –</p> <table border="1" data-bbox="300 909 1337 1379"> <thead> <tr> <th>Deadline</th> <th>Action</th> <th>Responsibility of:</th> </tr> </thead> <tbody> <tr> <td>Summer 2010</td> <td>Review of existing SCS and audit of existing local knowledge</td> <td>SCS Refresh Project Team</td> </tr> <tr> <td rowspan="2">Autumn 2010</td> <td>Consultation on several key strategies which underpin the SCS</td> <td>Key Strategy Leads</td> </tr> <tr> <td>Assess the impact of the Comprehensive Spending Review</td> <td>SCS Refresh Project Team</td> </tr> <tr> <td rowspan="2">Spring 2011</td> <td>SCS refresh project ends, and a revised SCS is published</td> <td>SCS Refresh Project Team</td> </tr> <tr> <td>LAA Delivery Plan produced</td> <td>Policy & Performance, Haringey Council</td> </tr> <tr> <td>Summer 2011 onwards</td> <td>Key strategies delivering the SCS will be updated on a rolling basis and the SCS will be updated accordingly.</td> <td>Key Strategy Leads</td> </tr> </tbody> </table> <p>We were advised that the HSP Executive had agreed to nominate individuals to sit on a Partnership Steering Group which would oversee the refresh of the SCS. This would be a task and finish group that met a set number of times and reported to the HSP Executive.</p> <p>RESOLVED:</p> <p style="padding-left: 40px;">That the report be noted.</p>	Deadline	Action	Responsibility of:	Summer 2010	Review of existing SCS and audit of existing local knowledge	SCS Refresh Project Team	Autumn 2010	Consultation on several key strategies which underpin the SCS	Key Strategy Leads	Assess the impact of the Comprehensive Spending Review	SCS Refresh Project Team	Spring 2011	SCS refresh project ends, and a revised SCS is published	SCS Refresh Project Team	LAA Delivery Plan produced	Policy & Performance, Haringey Council	Summer 2011 onwards	Key strategies delivering the SCS will be updated on a rolling basis and the SCS will be updated accordingly.	Key Strategy Leads	
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<p>HSP232.</p>	<p>ANY OTHER BUSINESS (Agenda Item 13)</p> <p>We noted that this would be the last meeting of the Conference attended by Wayne Longshaw, Assistant Chief Executive (Policy, Performance, Partnerships and Communication) who would shortly be leaving the Council's service. We thanked Mr. Longshaw for his work on the HSP during his time with the Council.</p>																				
<p>HSP233.</p>	<p>DATES OF NEXT MEETINGS (Agenda Item 14)</p>																				

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	<p>We noted that the dates of future meetings of the Conference in the current year were –</p> <ul style="list-style-type: none">• 21 October 2010• 3 February 2011• 28 April 2011	
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The meeting ended at 19.50 hours

PAUL HEAD
(In the Chair)

Haringey Council

Equity and excellence: liberating the NHS

White Paper 12 July 2010

Government Rationale for the White Paper's Proposals

- to give patients more control. The Disability Rights Movement slogan “*No decision about us without us*” is adapted as one of the principles
- to create up to £20 bn of efficiency savings by 2014 to be re-invested in patient care

The White Paper plans to:

- set up an NHS Commissioning Board by 2011 to commission GPs and specialist services
- make compulsory GP consortia commission £80bn of hospital and community health by 2013
- abolish PCTs from 2013 and Strategic Health Authorities (SHAs) by 2012/ 2013
- open up health provision to “any willing provider” extending the private provider market
- produce an outcomes framework for health and social care to replace the current targets

White Paper plans continued

- The Secretary of State will set national objectives for health improvement
- Monitor, independent regulator, of NHS foundation trusts will be the financial regulator
- Care Quality Commission (CQC) will be the quality regulator for health and social care
- National Institute for Health and Clinical Excellence (NICE) will set standards for both health and social care.

How the plans would affect local authorities (LAs), new responsibilities 1.

- responsibility for public health and local health strategy transfers to LAs from NHS.
 - LAs will employ a Joint Director of Public Health.
 - A ring-fenced Health Improvement budget will be allocated.
- strengthen local NHS democratic legitimacy
- new statutory LA Health and Well-being Boards by April 2012

How the plans would affect LAs, new responsibilities 2:

- to join up commissioning of local NHS services, promote integration and partnership working, leading Joint Strategic Needs Assessments
- to progress health/social care integration
- to co-ordinate health care, social care and health improvement. This will change statutory health scrutiny powers as accountability for co-ordinating change will now rest with LAs not the NHS

How the plans would affect LAs, new responsibilities 3:

- LAs will retain statutory duty to support patient and public involvement. A new patient voice, HealthWatch, will be created as part of the CQC with local branches, building on the Local Involvement Networks (LINKs)

Role of Statutory H&WB Boards

- Responsible for:
 - Local needs assessments
 - Promoting integration and partnership
 - Supporting pooled budgets and joint commissioning where this is agreed
 - To undertake a scrutiny role in relation to major service redesign.

Proposed membership of H&WB Boards

- Leader or Directly elected mayor
- Social care
- NHS commissioners
- Local government
- Patient champions
- Directors of Public Health
- GP consortia
- NHS Commissioning Board
- Healthwatch
- Voluntary and Community sector
- Other relevant public service officials

Planned implementation of legislation timetable

- Health Bill autumn 2010.
- Public Health White Paper by end of 2010.
- Vision paper on adult social care by end of 2010
- White Paper on social care 2011

The White Paper Consultations

Consultation	Due date
<u>Equity and Excellence NHS White Paper 12 July 2010</u>	5 Oct 2010
<u>Transparency in outcomes - a framework for the NHS</u>	11 Oct 2010
<u>Commissioning for patients</u>	11 Oct 2010
<u>Local democratic legitimacy in health</u>	11 Oct 2010
<u>Regulating healthcare providers</u>	11 Oct 2010

What are people saying? In general...

- Kings Fund-reforms are commendable, it's how they are implemented that will really count
- Civitas-welcomes proposals but is concerned at speed and cost
- British Medical Journal-estimates implementation costs of £2bn and £3bn
- BMA and RCN have major criticisms

What are people saying? About the H&WB Boards...

- Proposal for Boards to have a scrutiny role needs careful consideration
- Questions about the suggested membership

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Housing in Haringey 2010/11

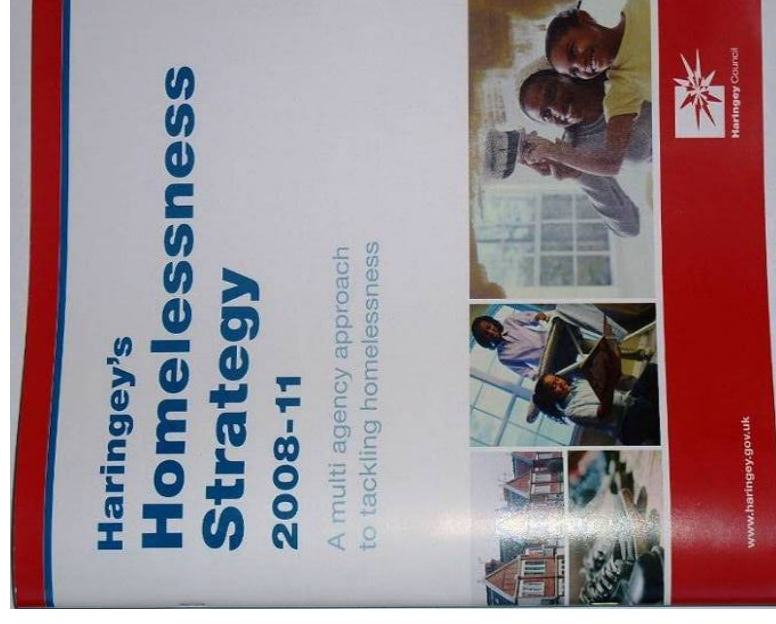
Transformation and improvement

Nick Powell
**Head of Housing Strategy,
Development & Partnerships**
21 October 2010



What we have focused on

- **Developing inclusive plans and strategies**
- **Tackling homelessness**
- **Meeting housing need**
- **Reconfiguring services**
- **Improving services through partnership**

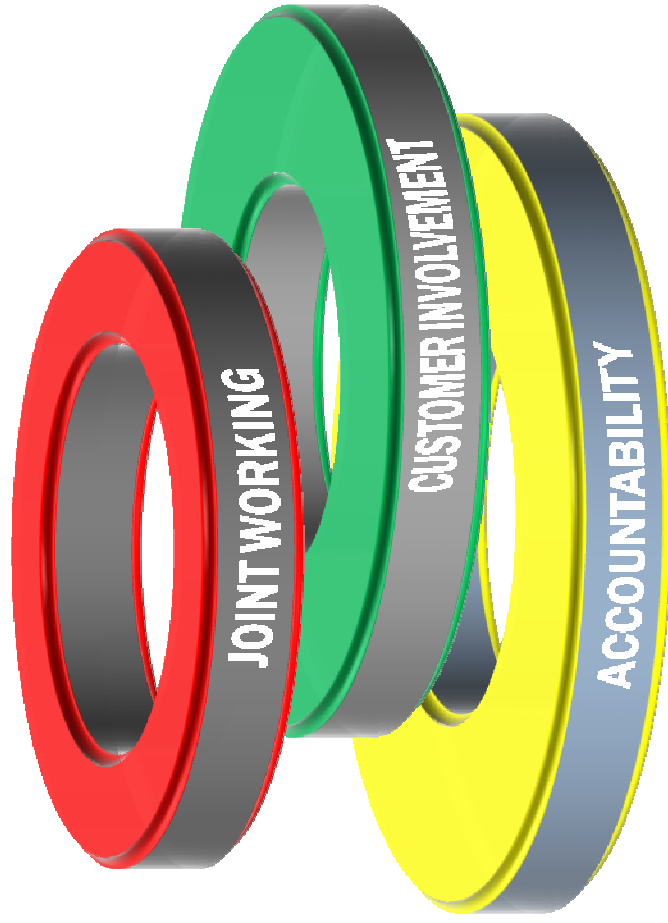


Plans and strategies

- **Borough Investment Plan**
- **Rough Sleepers Strategy**
- **Affordable Warmth Strategy launched in November 2009**
- **Move-On Strategy**



Innovation and ambition



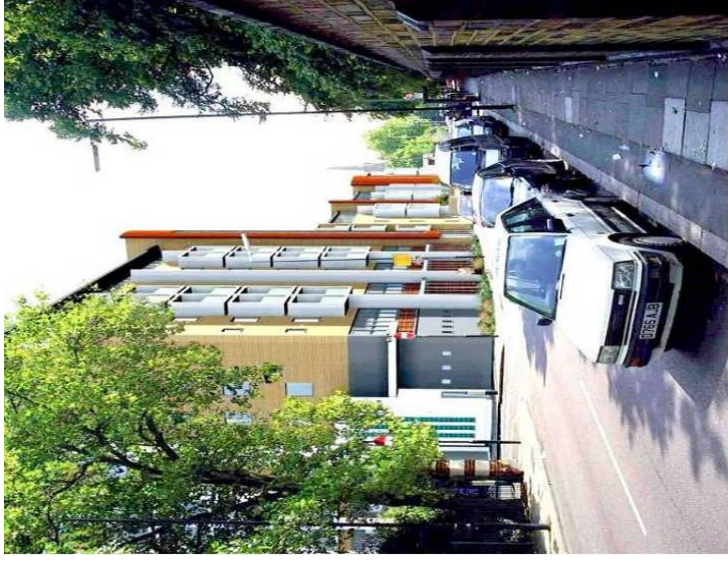
Reconfiguring services

- **Emphasis on advice, choice, independence**
- **Private Sector Housing integrated into service**
- **Multi disciplinary teams for vulnerable adults and supported housing**



Reducing the use of TA

- **Early intervention and homelessness prevention**
- **Use of private rented accommodation**
- **Temporary housing reduced to 3341**
- **Market influence**



Working together

- **Integrated Housing Board**
- **Homelessness Strategy**
- **Delivery Groups**
- **Private Landlords Forum**
- **RP & Developers Forum**
- **TA User Forum**
- **Rent Arrears Forum**



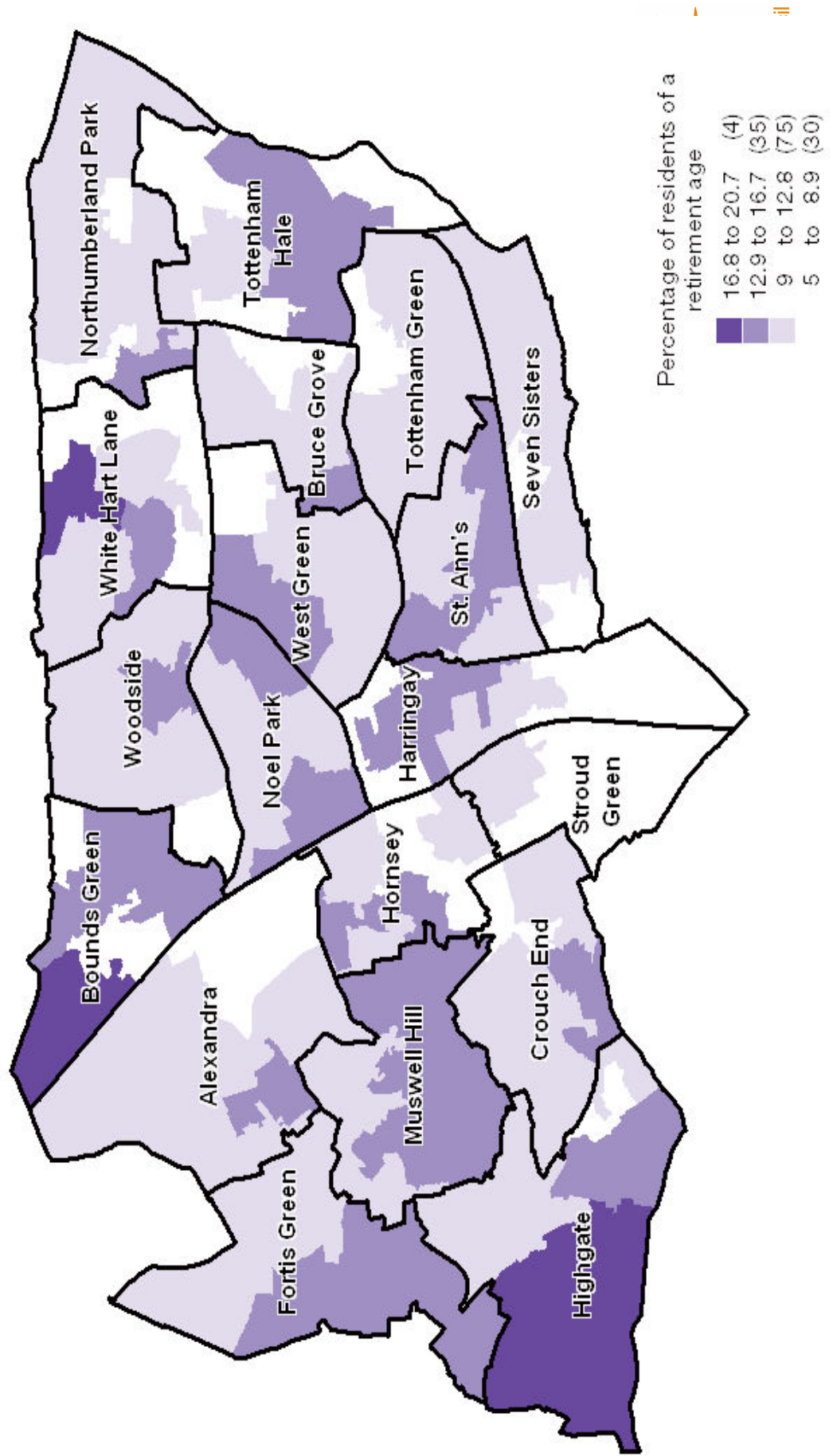
Still much more to do ...

Older People's Housing Strategy



Haringey Council

More of us are getting older



Changing needs

- **54% of older people in Haringey own their own homes**
- **2011 census - this figure is likely to rise**
- **Need for appropriate homes that enable older people to achieve and maintain independence**



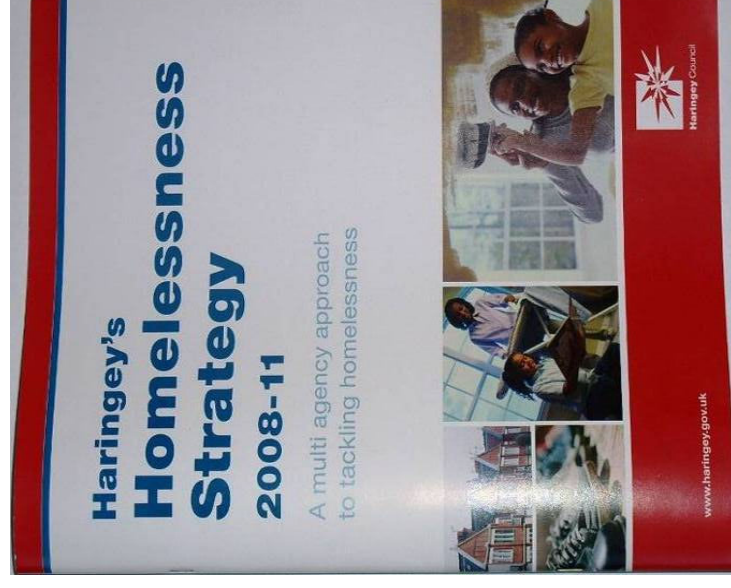
Changes in benefit

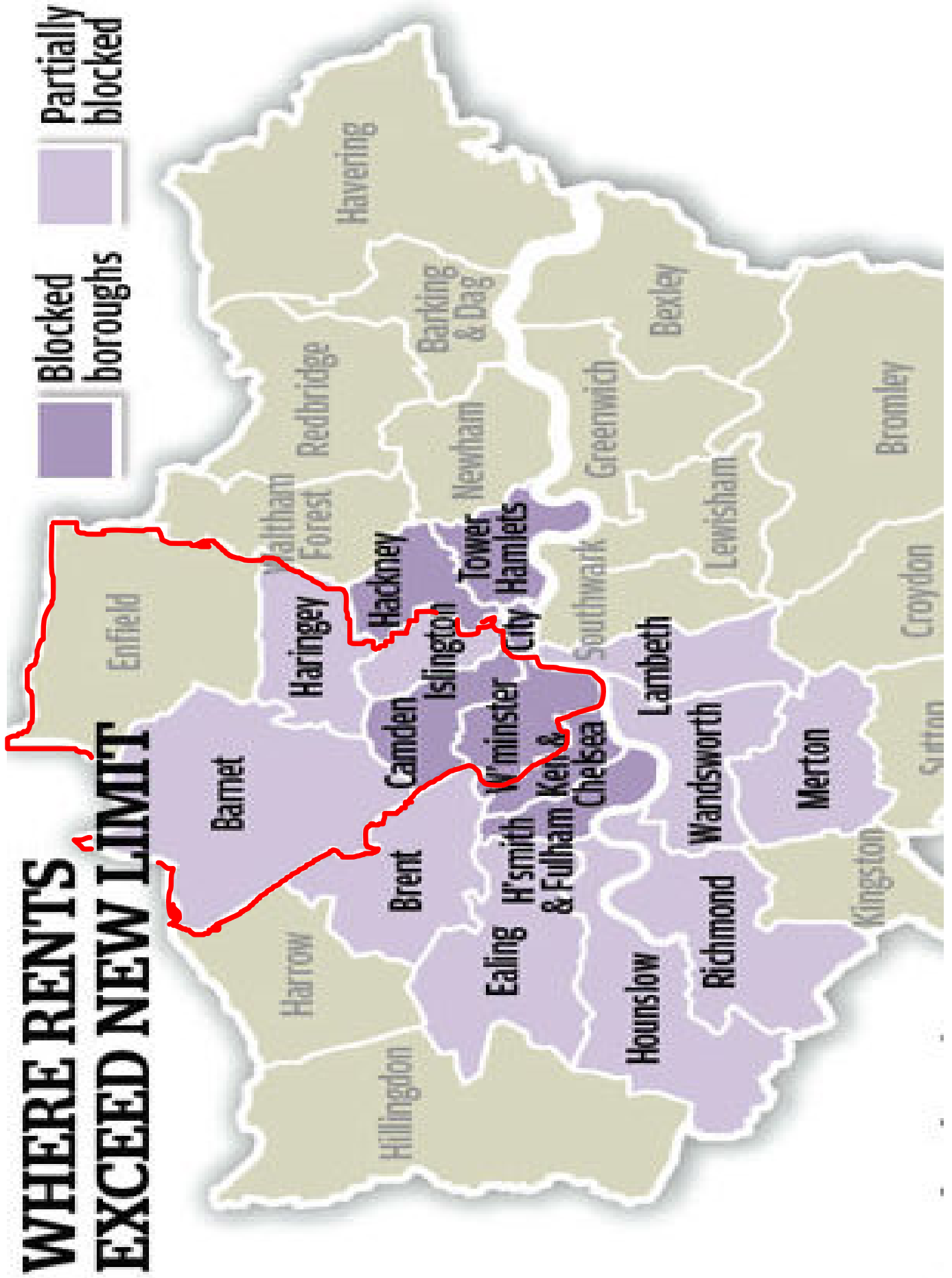
- **LHA maximum applied to each size of property**
- **£400pw maximum**
- **30 percentile used to calculate the LHA**
- **Only 90% of HB will be paid to applicants who have been getting JSA for 12 months or longer**



Consequences of these changes

- **ASTs will not be sustainable in many parts of London**
- **TA and ASTs will be procured in cheaper areas of Outer London**
- **More homelessness**
- **Unable to discharge duty if AST unaffordable**





Unintended consequences

- Unprecedented increase in out-of-borough placements
- Increased concentration of ASTs (and TA) in areas with lower housing costs
- Disruption to schooling, healthcare and support
- Increased pupil mobility



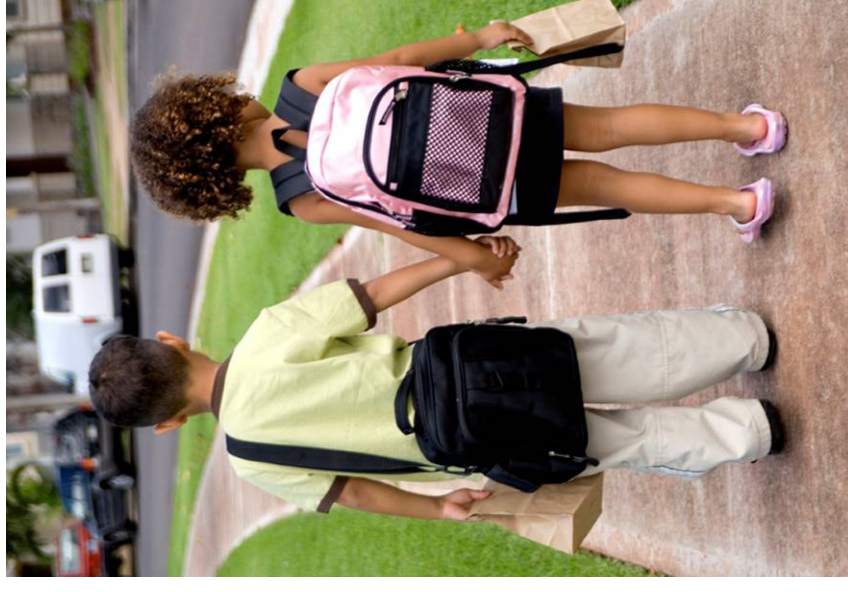
And even more ...

- **Unauthorised, poor quality property conversions**
- **Market distorted by TA**
- **LAs will compete**
- **TA will become the only option for large families**
- **Supported housing will quickly 'silt' up**
- **Increased rent arrears**



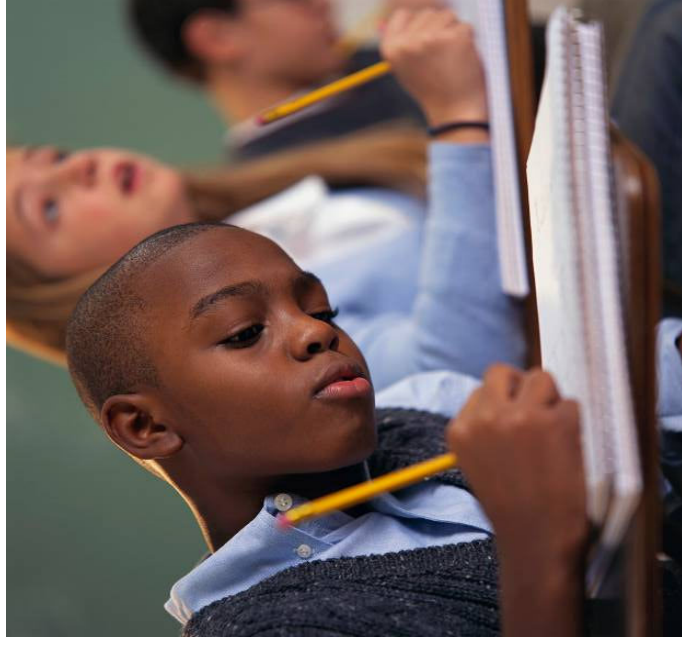
More serious consequences

- **Increased overcrowding**
- **Higher demand will push up rents and lower standards**
- **Extra pressure on local social care, mental health and support services**
- **Serious implications for the safeguarding of children and vulnerable adults**



Implications of ‘capping’

- **Proposal to ‘cap’ families’ welfare benefits package at £500 per week**
- **Includes Housing Benefit and Council Tax Benefit**
- **Disadvantages families and households living in London if in TA or PRS**

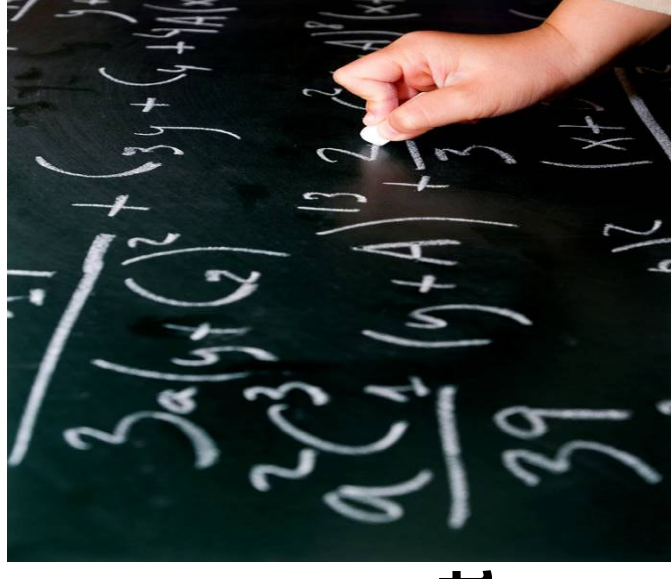


Implications of 'capping'

- **Weekly HB & Council Tax Benefit payable for 4 bedroom home**

- **£135 – Council**
- **£161 – Housing assoc**
- **£428 – Private rented**
- **£403 – Temp accomm**

- **Worst in high cost areas that have limited social housing**





Thank you for listening

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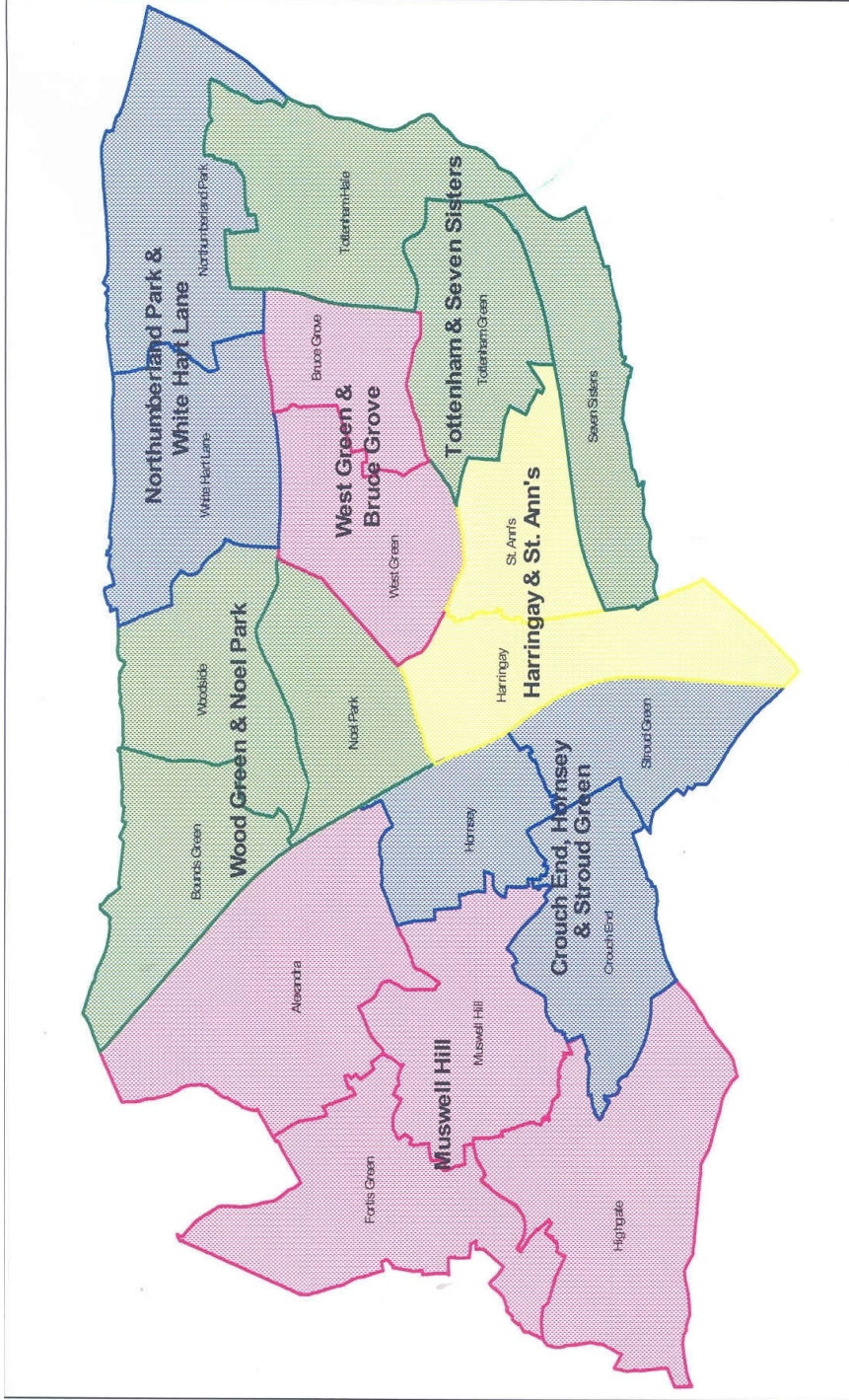


Neighbourhood Management Presentation for Haringey Strategic Partnership: Recent Activities and Working Methods in Muswell Hill Area

25th October 2010

Dr. Tim Clark & Cllr Gail Engert

Introduction to Muswell Hill Area and their Priorities

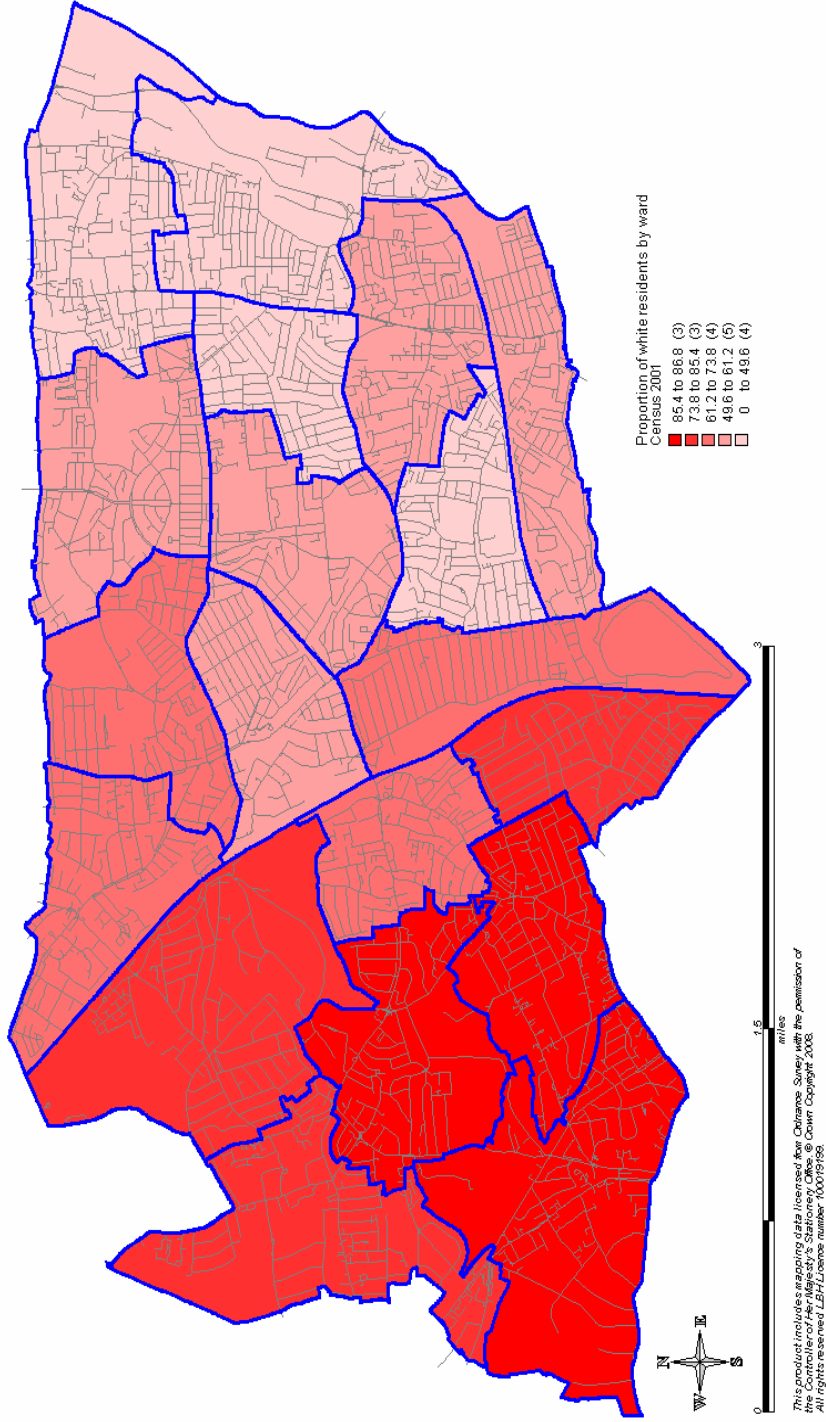


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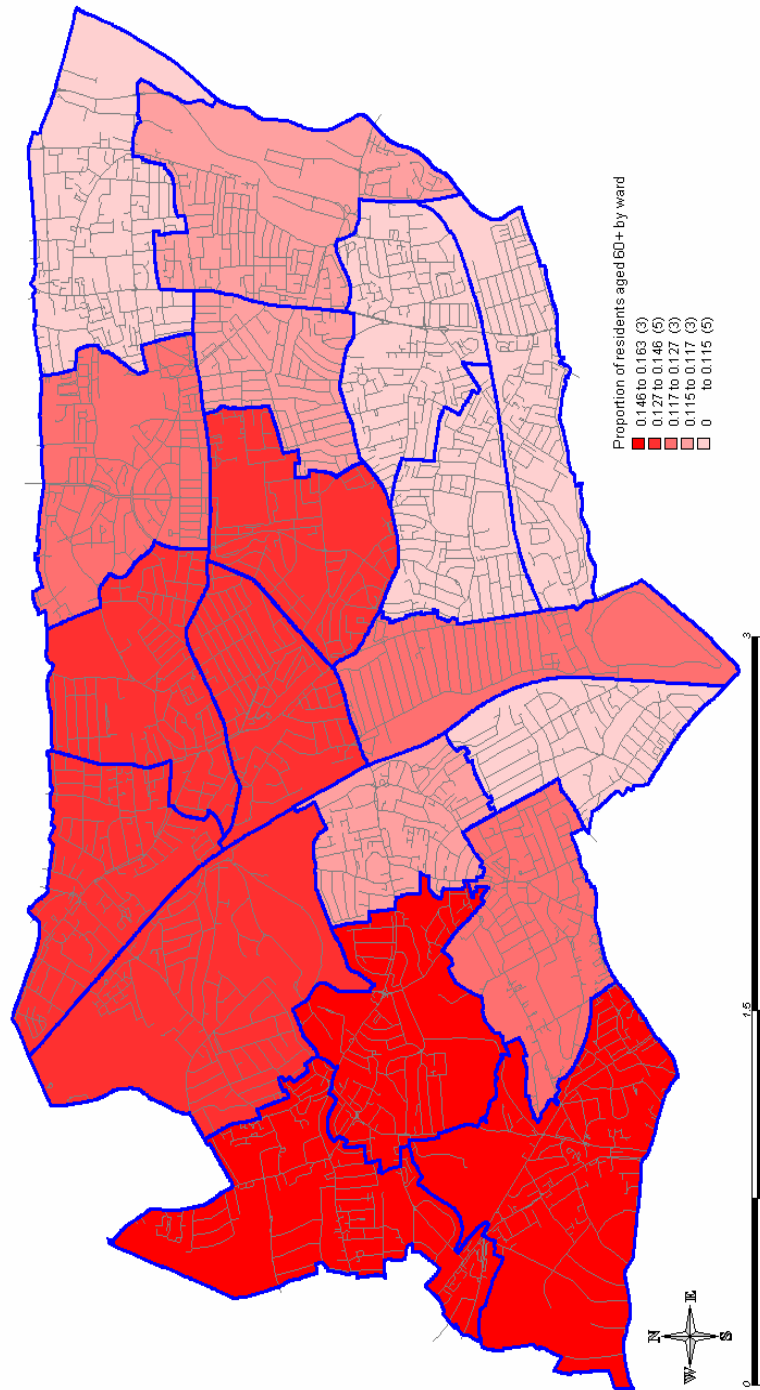
Haringey Area Assemblies



Introduction to Muswell Hill Area and their Priorities



Introduction to Muswell Hill Area and their Priorities



Introduction to Muswell Hill Area and their Priorities

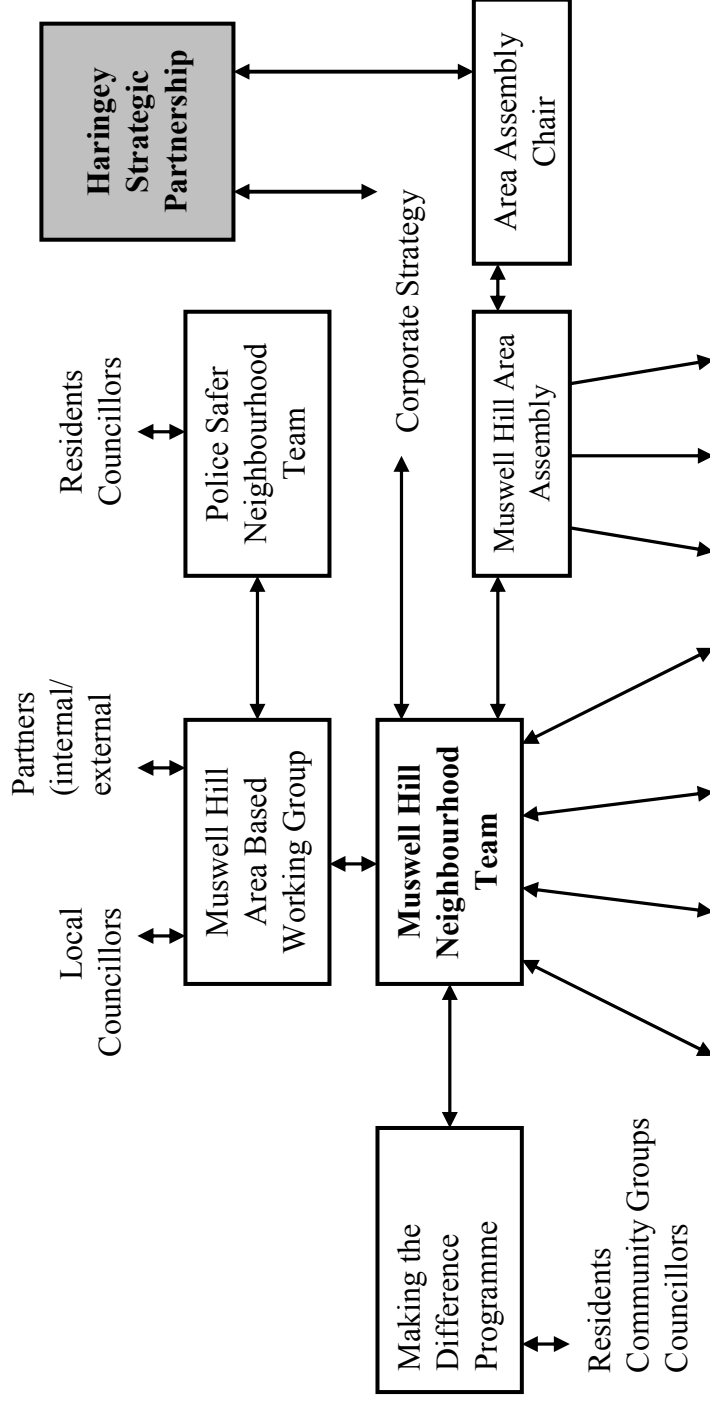
Top Four Priorities:

- Improving services for older people (121pts)
- Anti-social behaviour (119pts)
- Resident Engagement in Decision Making (115pts)
- Support to local business (111pts)

Bottom Three Priorities:

- Alcohol free zones (17pts)
- Reduce fly tipping (18pts)
- Increase neighbourhood watches (20pts)

Muswell Hill Area Working Method: Joined-up working



PARTNERS; Traders Associations, Councillors on behalf of residents, Housing Associations, Neighbourhood Watch, Friends of the Parks Groups, other Community Groups, HAVCO, internal partners, other statutory partners such as the NHS

Case Study 1: Fortis Green Safer Neighbourhood Police Team

- Rising burglary and theft identified as trends by the Acquisitive Crime Partnership Board and the Police Safer Neighbourhood Team
- Causal factors considered by Neighbourhood Management and Safer Neighbourhood Team
- Both teams work together; advice and warnings issued to residents by letter and at the local Area Assembly. Haringey Council undertakes the larger tree pruning, residents encouraged to trim their hedges and consider natural surveillance.
- Outcome: 28% fall in vehicle crime, residents reassured, enhanced trust and pride for and between partners. National recognition on the BBC and the Daily Telegraph

Case Study 2: Highgate Pirate Radio

- Long running problem of pirate radio in Highgate, particularly for high rise social housing identified by social housing provider and residents
- Solution required coordination of multiple agencies including the police, OFCOM, Haringey Council, Homes for Haringey and local residents; joint meeting held between agencies and residents to establish a strategy
- Strategy selected using the principle of maximum disruption to radio operation. Residents and other partners informed using letters, posters and verbal briefing
- Outcome: 4 transmitters confiscated, 9 aerials removed, 1 person arrested, significant disruption to a number of pirate stations. Residents and partners reassured with enhanced trust.

Case Study 3: Muswell Hill Low Carbon Zone

- Funding to reduce carbon emissions under Agenda 21 identified by Haringey Council
- Low Carbon Zone established through partnership between local residents, environmental groups (Muswell Hill Sustainability Group) and Haringey Council
- Neighbourhood Management assisted in linking local groups together, initiating and guiding local participation and staging the launch event
- Outcome: Low Carbon Zone well underway with enhanced levels of participation, regular feedback to Area Assembly

Case Study 4: Fortis Green Community Allotment Trust

- Issue of problematic proposed sale of local allotment site raised by local Councillors
- Intervention by Neighbourhood Management to supply guidance on fund raising and strategy, local engagement, as well as highlighting the Making the Difference programme
- Regular feedback provided to the Area Assembly
- Outcome: site secured for continued use as allotment. Management group now committed to social usage. Potential created for food growing hub in the west of the borough



Benefits to HSP from an Integrated Working Model

- Working together in more than just joint meetings
- Delivering on the ground
- Sharing risk and rewards
- Using superior intelligence to grow community input

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haringey strategic partnership

Meeting: HSP Standing Leadership Conference

Date: 21 October 2010

Report Title: Thematic Board Updates

Report of: Mary Connolly, Partnerships Manager, Haringey Council

Summary

This report provides updates from the last cycle of Theme Board meetings. The updates provide an overview of the work streams, activities and decisions taken by each Board.

Recommendations

To note the updates from each of the Boards and to comment as appropriate.

Financial/Legal Comments

N/A.

For more information contact:

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 Title: HSP Manager
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 Email: mary.connolly@haringey.gov.uk

Better Places Partnership Board

The Better Places Partnership met on 20 July 2010. The meeting centred on a discussion about the working of the Board, considering both its achievements and progress in achieving its objectives, and ways that it could improve its effectiveness. A presentation was given to provide context for this discussion, summarising the role of the HSP, the objectives of the Better Places Partnership, and data from the recent Annual Residents Survey 2010.

Board members agreed that the partnership should have a strategic role. They felt that it provides a valuable forum for coordinating the work of partners, facilitating communication, networking, and the sharing of learning and best practice between organisations. Partners suggested there are opportunities to strengthen the Board's effectiveness by sharing resources, working more closely with residents and community groups, registered

housing providers, and other theme boards, and by giving greater consideration to the quality of the built environment. It was agreed that the Board could be strengthened by putting an annual work programme in place, and by increasing the follow-up work of members between meetings, possibly using sub-groups. They identified a number of topics for discussion at forthcoming meetings, and agreed to structure meetings around these, together with standing items about LAA targets, ABG projects, the Greenest Borough Strategy action plan and Sustainable Transport Review actions.

The Board endorsed the establishment of the Sustainable Transport Commission. This panel of experts residents and Members will make recommendations to the Cabinet on its approach to sustainable transport. The Board stressed the health aspects of this work, and the importance of effectively targeting messages about sustainable transport to cater to variations in behaviours across the borough.

The Board received reports about the progress of Area Based Grant funded projects and performance against its Local Area Agreement Targets. They also welcomed a report about Overview and Scrutiny reviews and agreed to share suggestions about areas that could benefit from review.

The next meeting of the Board will be 28 October 2010.

Children's Trust

The Children's Trust has met twice, in June and September. At both meetings the Trust has heard a presentation from one of the partner organisations on an aspect of their work. In June the Police gave a presentation on the child risk assessment matrix. In September NHS Haringey gave an account of the role of GPs in safeguarding.

In June the Trust discussed the LSCB's annual report and work programme and the revised Safeguarding Action Plan for Haringey. The revised action plan has been updated to take account of the Ofsted visit in January and the recommendations of their follow up inspection report.

The June meeting of the Trust also discussed the current work to promote the participation of children and young people and considered proposals for the greater involvement of young people in the Children's Trust. This was a follow up to the IDEA led workshop held earlier in the year when members of the Trust identified the involvement of young people as the area where least progress had been made.

A six month update on progress with the Children and Young People's Plan was presented, identifying which milestones had already been achieved and which were still in progress.

In September the Trust received a report on a revised Infant Mortality Strategy 2010-2012. This updates the previous strategy including recommendations from the Department of Health Infant Mortality National Support Team made after their visit to Haringey in January 2010. The infant mortality rate in

Haringey is falling but it is still above the national and London rates. The action plan identifies priority actions designed to further reduce infant mortality in the borough.

In both June and September the performance report on the LAA targets that fall within the Trust's remit was discussed. The target on teenage conceptions is still at red. However for the first time the data is beginning to show a decrease in the conception rate. There is a draft action plan and a Teenage Pregnancy Prevention and Support Strategy is under development. Some of the education targets were also red, and are being updated as provisional results are received. Current indications are that Key Stage 2 and GCSE results have been improving.

At the June meeting, the terms of reference were reviewed. The Borough Commander was elected as the vice chair and the Director of Children and Young People's Services was elected as the Trust's HSP representative. Under the terms of reference the chair of the Children's Trust is the Council's lead member for children and young people .

The next meeting of the Trust is in November.

Enterprise Partnership Board

The Enterprise Board last met on 29 July 2010 and the following key items were discussed:

- Cllr Antonia Mallett was appointed as Chair for 2010/11, and the appointment of Vice Chair was deferred until the next meeting. John Egbo, from the Community Link Forum, was appointed as the Board's representative to the Standing Leadership Conference for 2010/11. The Board also approved its Terms of Reference and membership for 2010/11.
- The Board discussed and approved proposals to make £860k savings to its ABG allocation in light of the spending cuts announced in the Emergency Budget on 22 June 2010. In order to consider the results of the Comprehensive Spending Review, due to be published on 20 October, the Board decided to reschedule its meeting until November.
- The Board noted the initial Work and Skills Plan that was submitted to Government in April 2010 and also noted that there was no longer a requirement to produce a full Work and Skills Plan by April 2011.
- The Board considered its latest performance scorecard covering quarter 1 2010/11 and approved proposals to fully review its Risk Register in time for the next meeting.
- The Board received an update on the three main worklessness programmes: Haringey Guarantee, Families into Work and the North London Pledge. An update was also given on business and enterprise activities in the borough.
- The Board was informed that there would be an overview and scrutiny review into the Haringey Guarantee in 2010/11.
- The next meeting of the Board is still to be determined but is likely to be in November.

Integrated Housing Board

At its last meeting in June the board confirmed membership and agreed that Sanctuary Housing Association should be co-opted to the board and that Cllr John Bevan be confirmed as the Chair.

The Board received three presentations on the Draft Allocations Policy, the Rough Sleepers & Move-on Strategies and the Borough Investment Plan. The first presentation detailed the new housing Allocations Policy. The Board were advised that the new approach would involve a move away from a complicated priority system based on points to one of banding. If approved by Cabinet, the new Allocations policy would be subject to a period of public consultation before being implemented in the new year. The second presentation was to seek board approval for two sub-strategies of the Homelessness Strategy 2008-11. The Rough Sleepers Strategy that seeks to ensure that Haringey reduces and sustains the number of people sleeping rough in the borough to as close to zero as possible by 2012 and the Move-on Strategy which will help to ensure that people in short term supported housing that are ready to move-on are able to do so. Both strategies were approved by the Board.

The Board also received a verbal update with respect to consultation on the Draft Borough Investment Plan (BIP). It was noted that the Investment Plan was a product of the Single Conversation process with the Homes and Communities Agency (HCA) and outlined the future priorities for the development of new affordable housing, regeneration, sustainability and estate renewal (including continuation of the Decent Homes programme).

The next meeting of the Board is in October.

Safer Communities Executive Board

Current performance is extremely favourable and Haringey is outperforming other boroughs. This is considered to be due to better use of data and shared intelligence alongside highly targeted interventions around vulnerable locations and individuals. Overall recorded crime was down by 7% (12,055 against 12,862) between April and September this year compared with last year. All areas of acquisitive crime: residential burglary, robbery and vehicle crime have shown reductions, falling 13% collectively from 3,713 to 3,223. There are 3 particular performance highlights in areas that were previously proving to be a challenge: Violent crime has fallen by 49 offences from 229 to 180 (21.4%). There were 48% more new clients in drug treatment in Q1 this year compared with last year (117 versus 70); and there were only 55 new young entrants in the criminal justice system in Haringey compared with 84 in Q1 last year. A key success factor has been the continued use of trained youth offending staff working in custody suites as part of the 'triage' programme. In addition, the Anti-social Behaviour Action Team is also performing above the national average. It must be stressed, however, that reductions in funding and staff and potential increases in service demand could have a significant impact on this area of work.

A great deal of work and consultation has been undertaken in relation to anticipated reductions and a possible nil allocation on the Area based

Grant. Board members have been briefed about the potential impact. The Safer and Stronger Communities Service which acts as a co-ordinating and delivery vehicle for partnership work relies heavily on external funding and may need to radically alter its working practices. As things stand, the economic situation and decisions around support to local authorities and their partners will impact severely on the ability to maintain case work levels, prevention programmes and community safety specialist staff.

Since the last meeting in June, the Drug and Alcohol needs' assessment and the crime strategic assessment have been the key pieces of work. These will be analysed at the forthcoming boards and will act as drivers in priority setting and resource allocation.

The next SCEB meeting is on 4th November and will focus on: half year performance outturns; the impact of reductions to the ABG, strategic assessment and key priorities; changes to the landscape and likely policy developments by agency/priority. Feedback will be given on: Integrated Offender Management; the Alcohol Strategy Action Plan; Street Drinking Research Project; Migrant Sex Workers project; Haringey Officers Tasking (HOT) Group; Responses to Scrutiny Review on Victims.

Well-Being Strategic Partnership Board

The Board received a report on the financial situation facing the Local Authority, NHS Haringey and other Public Sector organisations. Over the next 3 years there will be significant challenges to the funding of the public sector in Haringey and there will be a need to fundamentally re-evaluate all aspects of the way in which the statutory and third sector organisations work. The financial implications will become clearer once the Comprehensive Spending Review (CSR) is announced.

The Board received a report that provided a briefing on the White Paper published on 12 July 2010 entitled 'Equity and Excellence: Liberating the NHS'. The White Paper proposes that a new outcome focussed framework should be established for health and social care to replace existing targets. There was agreement that the Board had a key role to play in providing leadership around the issues arising from the White Paper, moving forward and retaining the good aspects of partnership working. A further report will be submitted to the partnership board meeting in January 2011 by which point the CSR would have been announced.

The Board received a tabled report that provided an update on the Safeguarding Adults Implementation Plan (SAIP). It was noted that a new Safeguarding Panel, had been established, which was Chaired by Councillor Gina Adamou and attended by Councillor Joanna Christophides and Councillor David Winskill.

The Board received a report that provided an overview of performance against Local Area Agreement (LAA), National and Local Performance Indicators (PIs) within the Boards responsibility during the first quarter of 2010/11. It was noted that despite the turbulent political and financial backdrop overall performance during the first quarter of 2010/11 had been

good. NI 39 continues to be challenging, alcohol related hospital admission rates had risen across London and Haringey was particularly affected due to the number of dependent drinkers resident in the Borough.

The Board received a report presenting the well-being risk register as at 30 June 2010. Due to the political climate and the pace with which new policies and legislation were being implemented, unknown areas of risk, such as the CSR and two White Papers, could not be measured at present. There was agreement that the magnitude of these changes meant that the risk register would need to be redrafted to reflect the significant political, financial and organisational change at present and moving forward.

The board received a briefing on the Sustainable Community Strategy (SCS) refresh and setting 2011/12 theme board priorities. The HSP agreed that the thematic partnerships should confirm their priorities for 2011/12 and undertake scenario planning based on reduced Area Based Grant (ABG) funding and / or mainstream reductions across partner agencies. This work needs to begin now to best inform commissioning options immediately following the CSR. A "light-touch" refresh of the SCS will be undertaken from January 2011, informed by the 2011/12 priority setting and incorporating national and local policy developments.
